

Hitachi Group Overview

Company Profile

Corporate Name: Hitachi, Ltd.

Incorporated: Incorporated February 1, 1920 (founded in 1910)

Head Office:

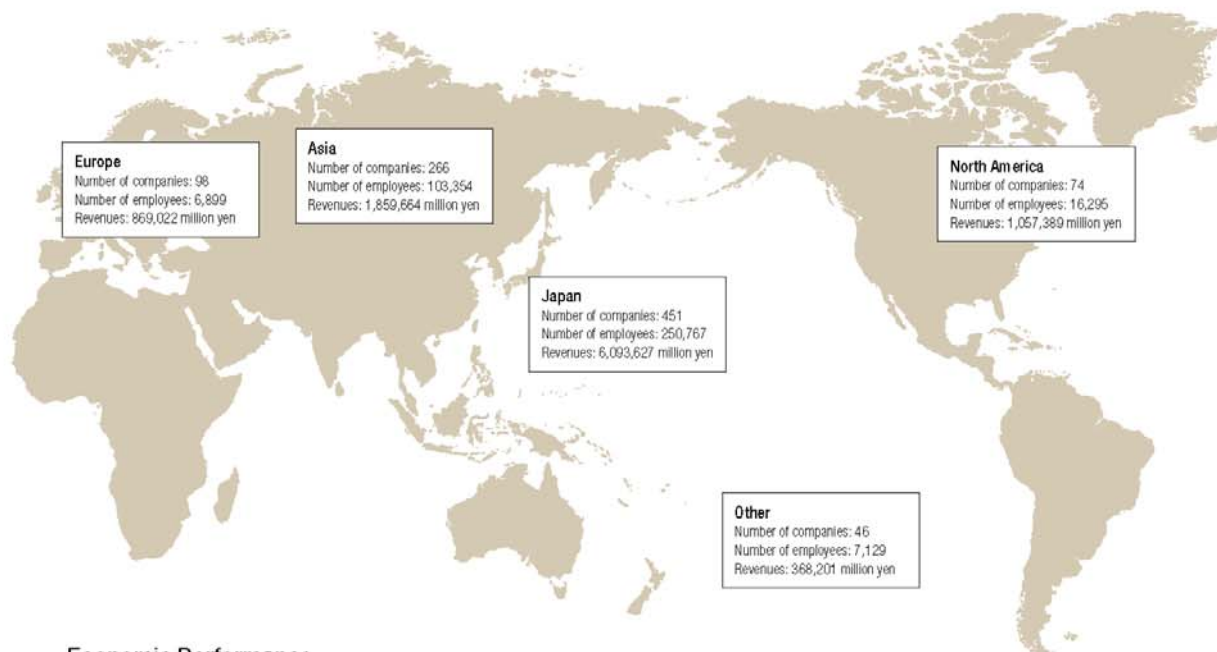
1-6-6 Marunouchi, Chiyoda-ku, Tokyo 100-8280, Japan

Representative:

Kazuo Furukawa, President and Chief Executive Officer

Hitachi Group Profile

Hitachi, Ltd. and the Hitachi Group make up a corporate group consisting of 1,100 companies, including 450 consolidated subsidiaries within Japan, and 484 overseas, and 79 affiliated companies in Japan that use the equity method and 86 outside Japan. In terms of business activities, there are seven business units, as indicated on Page 3, with revenues of about 10.2 trillion yen. The Group employs about 380,000 employees.



Economic Performance

As of March 31, 2007

Capital Stock: 282,033 million yen

Number of employees (unconsolidated basis): 41,016

Number of employees (consolidated basis): 384,444

Number of consolidated subsidiaries:

934 (Japan: 450, outside Japan: 484)

Number of affiliated companies that use the equity method:

165 companies (Japan: 79, outside Japan: 86)

Period: Fiscal year ending March 31, 2007 (consolidated basis)

Revenues:

10,247.9 billion yen (108% compared with the previous year)

Operating income (loss):

182.5 billion yen (71% compared with the previous year)

Capital investment:

1,048.5 billion yen (110% compared with the previous year)

R&D expenditure:

412.5 billion yen (102% compared with the previous year)

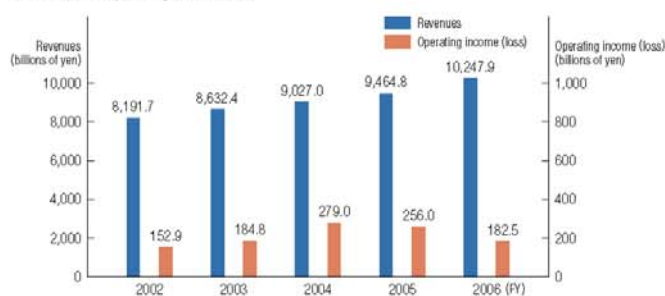
Overseas output as a percentage of consolidated net sales: 22%

See Web site for economic performance reports.

<http://www.hitachi.co.jp/IR-e/index.html>

Financial Results (consolidated basis)

Revenues and Operating Income (loss)



Revenues by Industry Segment in Fiscal 2006 (billions of yen)



Information & Telecommunication Systems



Small size finger vein authentication device*



1-terabyte 3.5-inch hard disk drive by Hitachi Global Storage Technologies



Large disk array subsystem*

- Systems integration, outsourcing services, software, hard disk drives, disk array subsystems, servers, mainframes, PCs, telecommunication equipment, ATMs
- Hitachi Communication Technologies, Ltd., Hitachi-Omron Terminal Solutions, Corp., Hitachi Computer Products (America), Inc., Hitachi Computer Products (Europe) S.A.S., Hitachi Global Storage Technologies Netherlands B.V., Hitachi Electronics Services Co., Ltd., Hitachi Information & Control Solutions, Ltd., Hitachi Information Systems, Ltd., Hitachi Software Engineering Co., Ltd., Hitachi Systems & Services, Ltd., Hitachi Data Systems Holding Corp.

Electronic Devices



2.9-inch-wide and high-definition (VGA) IPS LCD by Hitachi Displays, Ltd.



Hitachi High-Technologies' "CG4000" CD-SEM for 45nm / 32nm generation and beyond



Hitachi Medical's high magnetic field MRI system "Echelon Vega"

- Liquid crystal displays (LCD), semiconductor manufacturing equipment, testing and measurement, medical electronics equipment, semiconductors
- Hitachi Displays, Ltd., Hitachi High-Technologies Corporation, Hitachi Medical Corp., Hitachi Display Devices (Suzhou) Co., Ltd., Hitachi Semiconductor Singapore Pte. Ltd.

Power & Industrial Systems



Clarion's car navigation system



Standardized elevators*



Coal-fired power plants*

- Nuclear power plants, thermal power plants, hydroelectric power plants, industrial machinery and plants, automotive products, construction machinery, elevators, escalators, railway vehicles
- Babcock-Hitachi K.K., Clarion Co., Ltd., Hitachi Construction Machinery Co., Ltd., Hitachi Industrial Equipment Systems Co., Ltd., Hitachi Via Mechanics, Ltd., Japan Servo Co., Ltd., Guangzhou Hitachi Elevator Co., Ltd., Hitachi Automotive Products (USA), Inc., Hitachi Building Systems Co., Ltd., Hitachi Engineering & Services Co., Ltd., Hitachi Mobile, Ltd., Hitachi Plant Technologies, Ltd.

Digital Media & Consumer Products



Plasma TV*



Room air conditioner by Hitachi Appliances, Inc.



Prismatic lithium ion rechargeable batteries featuring thin type and high capacity by Hitachi Maxell, Ltd.

- Optical disk drives, Plasma TVs, LCD TVs, LCD projectors, mobile phones, room air conditioners, refrigerators, washing machines, information storage media, batteries, air-conditioning equipment
- Fujitsu Hitachi Plasma Display Limited, Hitachi Appliances, Inc., Hitachi Maxell, Ltd., Hitachi Media Electronics Co., Ltd., Hitachi Home Electronics (America), Inc., Shanghai Hitachi Household Appliances Co., Ltd.

High Functional Materials & Components



Hitachi Chemical's copper-clad laminates for printed wiring boards



Hitachi Metals' amorphous alloys for transformers



Hitachi Cable's HEV power harnesses

- Wires & cables, copper products, semiconductor materials, circuit boards and materials, organic/inorganic chemical products, synthetic resin products, display related materials, specialty steels, magnetic materials and components, high-grade casting components and materials
- Hitachi Cable, Ltd., Hitachi Chemical Co., Ltd., Hitachi Metals, Ltd.

Logistics, Services & Others



Hitachi Transport System has opened a joint distribution center for the medical industry "Kansai Medical Distribution Center"

- General trading, logistics, property management
- Chuo Shoji, Ltd., Hitachi Life, Ltd., Hitachi Mobile Co., Ltd., Hitachi Transport System, Ltd., Nikkyo Create, Ltd., Hitachi America, Ltd., Hitachi Asia Ltd., Hitachi (China) Ltd., Hitachi Europe Ltd.

Financial Services



Multifunctional IC card and electronic toll collection auto card

- Leasing, loan guarantees, insurance services
- Hitachi Capital Corporation, Hitachi Insurance Services, Ltd.

● Major Products & Services ■ Major Consolidated Subsidiaries

- *1 Hitachi Information & Control Solutions, Ltd. merged with Hitachi Engineering Co., Ltd. on April 1, 2006.
- *2 Clarion Co., Ltd. became a consolidated subsidiary of the Company as a result of the tender offer which the Company conducted for the shares of Clarion Co., Ltd.
- *3 Hitachi Engineering & Services Co., Ltd. merged with Hitachi Engineering Co., Ltd. through a corporate split on April 1, 2006.
- *4 Hitachi Plant Engineering & Construction Co., Ltd. acquired a part of Industrial Systems Group of the Company through a corporate split, merged with Hitachi Kiden Kogyo, Ltd. and Hitachi Industries Co., Ltd. and changed its name to Hitachi Plant Technologies, Ltd. on April 1, 2006.
- *5 Japan Servo Co., Ltd. is no longer a consolidated subsidiary of the Company as a result of the sale of its shares in April 2007 in response to a tender offer.
- *6 Hitachi Air Conditioning Systems Co., Ltd. merged with Hitachi Home & Life Solutions, Inc. and changed its name to Hitachi Appliances, Inc. on April 1, 2006.

* in this table indicates Hitachi, Ltd. products.